

VILLAGE FUND MANAGEMENT IN INCREASING COMMUNITY WELFARE IN KARANG ANYAR VILLAGE, SOUTH LAMPUNG REGENCY

M. Egi Setiawan¹, Nurmayani², Marlia Eka Putri AT³.

Faculty of Law, Universitas Lampung.

egik0919@gmail.com¹, numrayani.61@fh.unila.ac.id²,

marlia.ekaputri@fh.unila.ac.id³

Abstract

This study analyzes the management of Village Funds in Karang Anyar Village, South Lampung Regency, in improving community welfare and examines its compliance with the principles of transparency and accountability under South Lampung Regency Local Regulation Number 4 of 2016. This study complements previous literature by specifically linking village financial governance to the fulfillment of urgent infrastructure needs and local socio-economic impacts. Utilizing an empirical-qualitative approach through interviews, observation, and document analysis, the discussion focuses on stages from budget planning to accountability. The results indicate that Village Fund management has administratively operated in an orderly manner through SISKEUDES, Musrenbangdes, and SPJ verification, positively impacting physical development and social assistance. However, the dissemination of public information remains uneven across 17 remote hamlets, thereby limiting grassroots social oversight. Optimization can be achieved through expanding digital budget publication channels and enhancing the active participation of peripheral residents.

Keywords: Village Fund Management, Community Welfare, Transparency, Accountability, Village Infrastructure

A. INTRODUCTION

The village financial system in Indonesia initially had limited fiscal space because it relied heavily on local government assistance and original village income. The central government subsequently enacted Law Number 6 of 2014 concerning Villages to strengthen autonomy and directly allocate Village Funds from the State Budget (APBN). This policy aims to fund development, community empowerment, and village governance according to local needs. Minister of Home Affairs Regulation Number 20 of 2018 defines village financial management as a series of planning, implementation, administration, reporting, and financial accountability processes to accelerate development and address village infrastructure lags.¹ The issue of Village Fund management is crucial to examine because basic infrastructure disparities between urban and rural areas continue to affect various regions in Indonesia.

Academics and researchers have given broad attention to the effectiveness of Village Fund policies at the local level. Research conducted in Lampung Province indicates diverse levels of fund management effectiveness influenced by apparatus capacity, community participation, and transparency levels.² Other empirical research suggests that Village Fund utilization is not yet fully optimal in supporting equitable community welfare due to administrators' limited understanding of rules and a lack of accountability. This phenomenon aligns with conditions in South Lampung Regency, where damaged village road infrastructure remains a public complaint and has triggered resident protests.³ The local government

¹ Herlen Indrakartika Angela Tumbelaka, Inggriani Elim, dan Meily Kalalo, "Analisis Pengelolaan Dana Desa Studi Kasus di Kecamatan Tatapaaan Kabupaten Minahasa Selatan", *Indonesia Accounting Journal*, vol. 2, no. 2 (2020).

² Devi Yani, "Efektivitas Dana Desa dalam Menunjang Pembangunan Desa di Pekon Way Ngison Lampung Barat", *Jurnal Gentiaras Manajemen dan Akuntansi*, vol. 14, no. 1 (2022).

³ Febi Herumanika, "Pemkab Tidak Peduli Soal Infrastruktur Jalan Rusak di Lampung Selatan", *RadarLamsel.com* (2023), <https://radarlamsel.disway.id/ayo-bangun-des/read/29444/pemkab-tidak-peduli-soal-infrastruktur-jalan-rusak-di-lampung-selatan>.

only undertook gradual infrastructure repairs on several road sections following prolonged public pressure.⁴

This research responds to the limitations of previous studies by specifically analyzing the governance of Village Funds in Karang Anyar Village, Jati Agung District, which still faces infrastructure challenges. Most previous studies focused on general effectiveness, whereas this article directly connects village financial management with the fulfillment of urgent infrastructure and its impact on local community welfare. The empirical research method was conducted through a qualitative approach with data collection techniques consisting of interviews, observations, and document studies. This article aims to describe the management of Village Funds in Karang Anyar Village and formulate optimization strategies in line with transparency and accountability principles based on South Lampung Regency Local Regulations. The research questions addressed include how Village Funds are managed in Karang Anyar Village to improve community welfare and what optimization strategies should be adopted to align with regional regulations. This research is expected to offer academic contributions as well as practical input for village governments in achieving transparent, accountable, and welfare-oriented financial governance.

B. RESULTS AND DISCUSSION

1. Village Fund Management in Karang Anyar Village, Jati Agung District in Increasing Village Community Welfare

Karang Anyar Village is an administrative area in Jati Agung District, South Lampung Regency, Lampung Province, holding a strategic location as a connecting route between Bandar Lampung City and Metro City. Founded in 1935, this village has developed into a multi-ethnic residential area comprising Javanese, Sundanese, Lampungese, and Palembangese communities living harmoniously while upholding values of mutual assistance and deliberation. Geographically, Karang Anyar is the largest village within the

⁴ Dinas PUPR Lampung Selatan, “Setelah Satu Dekade Lamanya Menunggu, Warga Pasuruan Akhirnya Dapat Perbaikan Jalan Oleh Bupati Egi”, Portal Media Dinas PUPR Lampung Selatan (2025), <https://pupr.lampungselatankab.go.id/news-704>.

working area of the Karang Anyar Public Health Center, covering an area of 31.34 km² (approximately 28% of the total working area) and divided into 17 hamlets. Its governance is led by a Village Head supported by village apparatus and the Village BPD in accordance with Law Number 6 of 2014 concerning Villages. The socio-economic characteristics of its residents are highly heterogeneous and dynamic, expanding from agriculture into trade, services, small industries, and micro-enterprises.

Law Number 6 of 2014 Articles 78 to 86 legally establishes that village development aims to improve community welfare and quality of life through fulfilling basic needs, building infrastructure, and developing local economic potential. Development planning is detailed in the Village Medium-Term Development Plan and Village Government Work Plan, prioritizing community participation through deliberation forums. The management of Village Funds sourced from the APBN serves as a crucial financial policy instrument to fund governance, development implementation, community development, and community empowerment.⁵ The allocation of these funds is expected to strengthen the village economy, improve public service quality, and reduce regional development disparities.

Village Fund management is executed as a complete and continuous process encompassing planning, implementation, administration, reporting, and accountability stages.⁶ The quality of public fund management is determined not only by the budget volume received, but also by the precision of program allocations in answering the actual problems of the community. All stages of village financial governance in Karang Anyar Village are required to adhere to good governance principles, which include transparency, accountability, and active public participation.⁷ Applying these three

⁵ Nitaria Angkasa dan Nuzirwan, "Peran Kepala Desa dalam Pengelolaan Dana Desa," *Audi Et AP: Jurnal Penelitian Hukum*, vol.1, no. 2 (2022): 101–107.

⁶ Musfirah, Syamsu Alam, Musliha Shaleh, dan Fifi Nurafifah Ibrahim, "Akuntabilitas Pengelolaan Dana Desa untuk Menunjang Pembangunan Pedesaan," *Center of Economic Students Journal*, vol.6, no. 2 (2023): 141–155.

⁷ Putri Agustina dan Barbara Gunawan, "Pengaruh Akuntabilitas, Transparansi, Partisipasi Masyarakat, dan Kompetensi terhadap Efektivitas

principles forms the primary foundation for building public trust and ensuring targeted development programs.

The welfare level of Karang Anyar Village residents is measured by the extent to which programs funded by the Village Fund deliver tangible positive impacts on community life. Welfare is not solely measured by increased economic income, but also includes mobility ease, smooth access to healthcare and education facilities, and increased social independence. The allocation of Village Funds is focused not only on physical construction, but is also aligned with empowerment programs to sustainably enhance human resources capacity and economic self-reliance.⁸ The implementation of Village Fund management in Karang Anyar Village is carried out according to statutory provisions by allocating the budget across five APBDes fields: governance, development, community development, empowerment, and disaster management.⁹

The village government allocates the budget balanced between physical infrastructure and social development. Beyond physical projects, Village Funds are utilized to support welfare programs, such as food security assistance, uninhabitable housing repairs, Direct Cash Assistance, and operational incentives for Posyandu cadres, PKK, Quran teachers, marbots, and mosque imams.¹⁰ The planning process for Village Fund allocation is conducted in a participatory manner through tiered deliberation mechanisms, starting from Hamlet Deliberations to the Village Development Planning Deliberation. Due to the expansive territory encompassing 17 hamlets, not all community proposals can be realized simultaneously within a single fiscal year. The village government establishes development priorities based on urgency and public benefit. This

Pengelolaan Dana Desa," *Reviu Akuntansi dan Bisnis Indonesia* , vol.9, no. 3 (2025): 660–676.

⁸ Gloria Verawati, "Dampak Kebijakan Infrastruktur terhadap Kesejahteraan Masyarakat Pedesaan," *Jurnal Fokus Administrasi Publik* , vol.1, no. 2 (2025): 1–9.

⁹ Interview with Hermanto as Village Secretary, Wednesday, July 1, 2026, at 10:35 WIB.

¹⁰ Interview with Sumanto as Village Head, Wednesday, July 1, 2026, at 09:15 WIB.

phased development pattern is executed to guarantee equity and prevent development disparities among hamlets.¹¹

Physical infrastructure construction became the main priority of Karang Anyar Village's allocation during fiscal years 2024 to 2025. Realized activities focused on concrete slab roads, paving block installation, drainage construction, and retaining walls.¹² Technical specifications were adjusted to road conditions and widths, where roads wider than 2.5 meters utilized concrete slab construction, while narrower access points used high-quality paving blocks. This policy has proven to enhance accessibility and facilitate the transport of agricultural produce. Besides the physical sector, Village Funds are allocated to strengthen economic empowerment and social services. The village government distributes incentives and operational assistance to community institutions and public service personnel, alongside social assistance for house renovations and BLT for vulnerable groups. In the economic sector, allocations are directed toward BUMDes capital support, fruit seed distribution for food security programs, and UMKM product promotion at the Jati Agung Expo.

Every physical construction project also engages local labor (local artisans and workers) as a form of economic empowerment.¹³ The oversight mechanism for Village Fund management is implemented in layers to ensure program accountability. Internal oversight is conducted directly by the Village Head through field monitoring, while external oversight involves the BPD, Jati Agung District officials, Babinsa, Bhabinkamtibmas, NGOs, mass media, and local residents. From a financial administration perspective, recording and reporting utilize the Village Financial System application. As an independent status village, Village Fund disbursement occurs in two stages (60% and 40%) under the obligation to complete budget realization reports prior to the subsequent disbursement.¹⁴

¹¹ *Ibid*

¹² *Ibid*

¹³ Interview with Hermanto as Village Secretary, Wednesday, July 1, 2026, at 10:35 WIB.

¹⁴ Interview with Sumanto as Village Head, Wednesday, July 1, 2026, at 09:15 WIB.

The principle of transparency is implemented through open information dissemination regarding budget planning and realization. Information is shared via village deliberation forums, office notice boards, and banners at strategic points. This degree of openness fosters adequate community understanding regarding fund allocations.¹⁵ Residents directly experience positive impacts from road and public facility developments that improve transportation flow, school activities, and economic distribution.¹⁶ The Karang Anyar Village Government also demonstrates high initiative in developing village public facilities, such as the village hall, market, sports fields, UMKM facilities, and drilled wells, by combining Village Funds with financial assistance from regency and provincial governments. Management still faces operational hurdles, such as delayed accountability reports from BUMDes and institutional management turnovers.¹⁷ Overall, village financial governance operates well and shows continuous year-over-year improvement.

The role of Jati Agung District is crucial in providing guidance, monitoring, evaluation, and administrative assistance in village financial management. Primary field constraints generally relate to administrative regulation adjustments and budget limitations amid the expansive 17-hamlet area, rather than fund misappropriation. Strong synergy between the village and district governments has proven effective in resolving these hurdles. This is reflected in the 2024 Karang Anyar Village APBDes, with total revenues of IDR 2.72 billion and expenditures of IDR 2.72 billion allocated across five development sectors to sustainably improve community welfare.¹⁸

¹⁵ Interview with Hermanto as Village Secretary, Wednesday, July 1, 2026, at 10:35 WIB.

¹⁶ Interview with Hamdani as Resident of Karang Anyar Village, Wednesday, July 1, 2026, at 19:15 WIB.

¹⁷ Interview with Sumanto as Village Head, Wednesday, July 1, 2026, at 09:15 WIB.

¹⁸ *Ibid*

2. Efforts to Optimize Village Fund Management to Align with Existing Transparency and Accountability Principles in South Lampung Regency Local Regulation

The Karang Anyar Village Government has fundamentally fulfilled the administrative obligations mandated by Law Number 6 of 2014 and South Lampung Regent Regulation Number 37 of 2024. Procedural steps have been executed through Hamlet Deliberations and Village Development Planning Deliberations, utilization of the SISKEUDES application, and banner displays of APBDes realization at the village hall area.¹⁹ Periodic verification of Accountability Statements by the Jati Agung District government further confirms that formal village financial governance operates in an orderly manner.²⁰ Although administrative mechanisms have been fulfilled, implementation in the field reveals a gap between legal provisions and the reality experienced by residents.

Information regarding budget allocations has not been evenly distributed to peripheral areas.²¹ Positioning notice boards exclusively at the central village office makes it difficult for residents living in remote hamlets to access detailed spending information. This limited access to information directly impacts the low level of public involvement in monitoring development, causing grassroots social oversight functions to operate sub-optimally.²² The extensive area of Karang Anyar Village, encompassing 17 hamlets, poses a challenge in evenly distributing budget benefits.²³ Budget constraints force the village government to establish phased priority scales, which risks creating perceptions of development disparity among outer hamlet residents. Administrative obstacles such as delays in

¹⁹ *Ibid*

²⁰ Interview with Rizwan Effendi as Head of Jati Agung District, Wednesday, July 1, 2026, at 14:10 WIB.

²¹ Interview with Hendra Kurniawan as Resident of Karang Anyar Village, Thursday, July 2, 2026, at 10:45 WIB.

²² Interview with Agus Budiono as Resident of Karang Anyar Village, Thursday, July 2, 2026, at 13:10 WIB.

²³ Interview with Sumanto as Village Head, Wednesday, July 1, 2026, at 09:15 WIB.

BUMDes accountability reporting and adapting to new regulatory adjustments remain technical hurdles requiring improvement.²⁴

1. To bridge this gap and ensure that Village Fund management aligns with transparency and accountability principles under South Lampung Regency Local Regulation Number 4 of 2016,²⁵ several sustainable improvement steps can be applied:
2. Broader Information Dissemination: Budget notice boards should not only be placed at the village hall, but also installed at every hamlet office or shared through digital channels to reach residents in remote areas.
3. More Inclusive Planning: Village deliberations must ensure active representation from all hamlets so that development proposals genuinely reflect the real needs of peripheral residents.
4. Strengthening Village Apparatus Capacity: Technical guidance regarding financial reporting and BUMDes management needs to be conducted regularly to ensure timely completion of accountability reports.
5. Involving the Community in Oversight: Citizens should be provided clearer avenues to directly monitor development projects in their surroundings on a self-managed (swakelola) basis.

Through a combination of administrative compliance and information dissemination that reaches all corners of the village, Village Fund management can operate with greater accountability and transparency, delivering tangible benefits to all layers of society.

C. CONCLUSION

Village Fund management in Karang Anyar Village has administratively met the provisions of South Lampung Regent Regulation Number 37 of 2024 through tiered planning, the use of the SISKEUDES application, and periodic verification of Accountability Statements by the district government. Budget

²⁴ Interview with Rizwan Effendi as Head of Jati Agung District, Wednesday, July 1, 2026, at 14:10 WIB.

²⁵ Regina J Alanos, "Efektivitas Dana Desa Terhadap Peningkatan Kesejahteraan Masyarakat Di Kecamatan Essang Kabupaten Kepulauan Talaud", *Jurnal Berkala Ilmiah Efisiensi*, vol.21. No.1 (2021), 81

M. Egi Setiawan, Nurmayani, Marlia Eka Putri AT

Village Fund Management in Increasing Community Welfare in Karang Anyar

Village, South Lampung Regency

allocations directed toward physical infrastructure such as concrete slab roads and drainage as well as social assistance and public service incentives have delivered positive impacts in enhancing mobility and community welfare. Although formal compliance has been met, field execution faces constraints regarding limited information access for residents in outlying areas due to the vast territory divided into 17 hamlets. This restricted information distribution leads to minimal grassroots social oversight. Additionally, technical obstacles like delays in BUMDes accountability reporting remain areas for improvement. To achieve governance aligned with transparency and accountability principles under South Lampung Regency Local Regulation Number 4 of 2016, the village government needs to expand budget publication media down to the hamlet level or via digital platforms, enhance representation of peripheral residents in deliberation forums, and strengthen the administrative capacity of village apparatuses.

DAFTAR PUSTAKA

- Agustina, Putri dan Barbara Gunawan, “Pengaruh Akuntabilitas, Transparansi, Partisipasi Masyarakat, dan Kompetensi terhadap Efektivitas Pengelolaan Dana Desa”, *Reviu Akuntansi dan Bisnis Indonesia*, vol. 9, no. 3 (2025), pp. 660–676.
- Alanos, Regina J., “Efektivitas Dana Desa Terhadap Peningkatan Kesejahteraan Masyarakat Di Kecamatan Essang Kabupaten Kepulauan Talaud”, *Jurnal Berkala Ilmiah Efisiensi*, vol. 21, no. 1 (2021).
- Angkasa, Nitaria dan Nuzirwan, “Peran Kepala Desa dalam Pengelolaan Dana Desa”, *Audi Et AP: Jurnal Penelitian Hukum*, vol. 1, no. 2 (2022), pp. 101–107.
- Dinas PUPR Lampung Selatan, “Setelah Satu Dekade Lamanya Menunggu, Warga Pasuruan Akhirnya Dapat Perbaikan Jalan Oleh Bupati Egi”, *Portal Media Dinas PUPR Lampung Selatan* (2025), <https://pupr.lampungselatankab.go.id/news-704>.
- Herumanika, Febi, “Pemkab Tidak Peduli Soal Infrastruktur Jalan Rusak di Lampung Selatan”, *RadarLamsel.com* (2023), <https://radarlamsel.disway.id/ayobangun-desaread/29444/pemkab-tidak-peduli-soal-infrastruktur-jalan-rusak-di-lampung-selatan>.
- Musfirah, Syamsu Alam, Musliha Shaleh, dan Fifi Nurafifah Ibrahim, “Akuntabilitas Pengelolaan Dana Desa untuk Menunjang Pembangunan Pedesaan”, *Center of Economic Students Journal*, vol. 6, no. 2 (2023), pp. 141–155.
- Tumbelaka, Herlen Indrakartika Angela, Inggriani Elim, dan Meily Kalalo, “Analisis Pengelolaan Dana Desa Studi Kasus di Kecamatan Tatapaan Kabupaten Minahasa Selatan”, *Indonesia Accounting Journal*, vol. 2, no. 2 (2020).
- Verawati, Gloria, “Dampak Kebijakan Infrastruktur terhadap Kesejahteraan Masyarakat Pedesaan”, *Jurnal Fokus Administrasi Publik*, vol. 1, no. 2 (2025), pp. 1–9.
- Yani, Devi, “Efektivitas Dana Desa dalam Menunjang Pembangunan Desa di Pekon Way Ngison Lampung Barat”, *Jurnal Gentiaras Manajemen dan Akuntansi*, vol. 14, no. 1 (2022).

M. Egi Setiawan, Nurmayani, Marlia Eka Putri AT
*Village Fund Management in Increasing Community Welfare in Karang Anyar
Village, South Lampung Regency*

Interviews

Budiono, Agus (Resident of Karang Anyar Village), Interview,
Thursday, July 2, 2026, at 13:10 WIB.
Effendi, Rizwan (Head of Jati Agung District), Interview,
Wednesday, July 1, 2026, at 14:10 WIB.
Hamdani (Resident of Karang Anyar Village), Interview,
Wednesday, July 1, 2026, at 19:15 WIB.
Hermanto (Secretary of Karang Anyar Village), Interview,
Wednesday, July 1, 2026, at 10:35 WIB.
Kurniawan, Hendra (Resident of Karang Anyar Village), Interview,
Thursday, July 2, 2026, at 10:45 WIB.
Sumanto (Head of Karang Anyar Village), Interview, Wednesday,
July 1, 2026, at 09:15 WIB.